

## Leadership 101: Offensive Plays (Leadership Initiatives)

Skill	Key Outcomes	Behavior Changes
<b>Developing Yourself</b>	Increased self-awareness, continuous learning, improved performance	<ul style="list-style-type: none"><li>• Sets personal goals</li><li>• Seeks feedback</li><li>• Engages in learning opportunities regularly</li></ul>
<b>Empowering Others</b>	Stronger team performance, increased trust, higher engagement	<ul style="list-style-type: none"><li>• Delegates effectively</li><li>• Recognizes others' strengths</li><li>• Encourages teamwork</li></ul>
<b>Listening as a Leader</b>	Better team communication, stronger relationships, fewer misunderstandings	<ul style="list-style-type: none"><li>• Practices active listening</li><li>• Asks clarifying questions</li><li>• Avoids interrupting</li></ul>
<b>Managing Multiple Priorities</b>	Improved productivity, better time management, reduced overwhelm	<ul style="list-style-type: none"><li>• Uses prioritization tools</li><li>• Sets clear deadlines</li><li>• Adapts to shifting demands</li></ul>
<b>Stress Management</b>	Enhanced well-being, sustained performance, better decision-making	<ul style="list-style-type: none"><li>• Identifies stressors</li><li>• Uses coping strategies,</li><li>• Maintains work-life balance</li></ul>
<b>Communicating with Confidence</b>	Clearer messaging, increased influence, stronger leadership presence	<ul style="list-style-type: none"><li>• Speaks assertively</li><li>• Maintains eye contact</li><li>• Prepares and practices key messages</li></ul>
<b>Communicating with Different Audiences</b>	More inclusive communication, better stakeholder engagement, fewer conflicts	<ul style="list-style-type: none"><li>• Tailors message to audience</li><li>• Uses appropriate tone and language</li><li>• Checks for understanding</li></ul>
<b>Office Etiquette</b>	Positive workplace culture, improved collaboration, professional reputation	<ul style="list-style-type: none"><li>• Respects shared spaces</li><li>• Uses polite language</li></ul>

## Leadership 102: Defensive Plays (Addressing Challenges)

Skill	Key Outcomes	Behavior Changes
Conflict Management	Reduced workplace tension, improved collaboration, faster resolution of issues	<ul style="list-style-type: none"> <li>• Addresses issues early</li> <li>• Remains neutral,</li> <li>• Facilitates constructive dialogue</li> </ul>
Building Accountability	Increased ownership, improved performance, stronger team reliability	<ul style="list-style-type: none"> <li>• Sets clear expectations</li> <li>• Follows up consistently</li> <li>• Holds self and others responsible</li> </ul>
Giving Feedback as a Manager	Enhanced employee growth, improved communication, stronger relationships	<ul style="list-style-type: none"> <li>• Provides timely specific feedback</li> <li>• Balances positive and constructive input</li> </ul>
Successful Delegation	Increased efficiency, team development, better time management	<ul style="list-style-type: none"> <li>• Assigns tasks based on strengths</li> <li>• Provides clear instructions</li> <li>• Trusts team members</li> </ul>
Managing Difficult People	Reduced disruption, improved morale, stronger leadership presence	<ul style="list-style-type: none"> <li>• Stays calm</li> <li>• Sets boundaries</li> <li>• Uses empathy and assertiveness</li> </ul>
Empathy as a Leader	Stronger team trust, improved morale, better conflict resolution	<ul style="list-style-type: none"> <li>• Actively listens</li> <li>• Acknowledges emotions</li> <li>• Shows understanding in decisions</li> </ul>
Active Listening	Better understanding, fewer miscommunications, stronger relationships	<ul style="list-style-type: none"> <li>• Maintains eye contact</li> <li>• Avoids interrupting</li> <li>• Paraphrases to confirm understanding</li> </ul>

## Leadership 103: Leadership in Practice

Skill	Key Outcomes	Behavior Changes
<b>Accountability</b>	Stronger ownership, improved performance, trust within teams	<ul style="list-style-type: none"> <li>• Sets clear expectations</li> <li>• Follows through on commitments</li> <li>• Owns mistakes</li> </ul>
<b>Empowering Employee Decisions</b>	Increased engagement, faster decision-making, innovation	<ul style="list-style-type: none"> <li>• Encourages autonomy</li> <li>• Supports risk-taking</li> <li>• Provides decision-making frameworks</li> </ul>
<b>Creating a Culture of Transparency</b>	Higher trust, better communication, reduced conflict	<ul style="list-style-type: none"> <li>• Shares information openly</li> <li>• Admits mistake</li> <li>• Encourages honest feedback</li> </ul>
<b>Understanding Motivation</b>	Improved team morale, personalized leadership, higher productivity	<ul style="list-style-type: none"> <li>• Asks about goals</li> <li>• Tailors incentives</li> <li>• Recognizes individual drivers</li> </ul>
<b>Ensuring Customer Satisfaction</b>	Increased loyalty, positive brand reputation, repeat business	<ul style="list-style-type: none"> <li>• Listens to feedback</li> <li>• Resolves issues promptly</li> <li>• Exceeds expectations</li> </ul>
<b>Managing Prejudice Within the Team</b>	Inclusive culture, reduced bias, stronger collaboration	<ul style="list-style-type: none"> <li>• Addresses bias openly</li> <li>• Promotes diversity</li> <li>• Models inclusive behavior</li> </ul>
<b>Managing Multiple Priorities</b>	Better time management, reduced stress, improved results	<ul style="list-style-type: none"> <li>• Uses prioritization tools</li> <li>• Delegates effectively</li> <li>• Adapts to change</li> </ul>
<b>Being a Team Leader</b>	Unified direction, motivated team, consistent performance	<ul style="list-style-type: none"> <li>• Sets vision</li> <li>• Supports team growth</li> <li>• Leads by example</li> </ul>